COMMUNITY-CAMPUS COLLABORATION INITIATIVE

Scaling up Work-Integrated Learning for the Mutual Benefit of Students, PSE Institutions and Civil
Society Organizations
Roundtable Discussion with His Excellency the Right Honourable David Johnston
At the University of Victoria during Congress 2013
June 4, 17:00-18:30

ANNEX 1: BIOGRAPHIES OF PARTICPANTS

HIS EXCELLENCY THE RIGHT HONOURABLE
DAVID JOHNSTON, C.C., C.M.M., C.O.M., C.D., GOVERNOR GENERAL AND COMMANDER-IN-CHIEF OF CANADA

When the Right Honourable David Johnston was installed as the 28th governor general of Canada on October 1, 2010, his remarks focused on "A Smart and Caring Nation: A Call to Service."

He has since travelled widely across Canada, speaking with Canadians about the importance of giving, learning, innovation and family, and asking them what they will contribute to Canada as we approach our country's 150th birthday, in 2017.

His Excellency was born and raised in northern Ontario. His twin passions for learning and sport led to an undergraduate degree at Harvard, where he was twice named to the All-American hockey team and inducted as a hockey player into Harvard's Athletic Hall of Fame; to law degrees at Cambridge and Queen's universities; and to a lifelong dedication to higher education.

During his 44-year academic career, he served as dean of the Faculty of Law at the University of Western Ontario, in London; as principal of McGill University, in Montréal; and as president of the University of Waterloo.

He served on many provincial and federal task forces and committees, as well as on the boards of a number of companies.

He married his high school sweetheart, Sharon Johnston. Together, they have five daughters and nine grandchildren.

Denise Amyot, In-Coming President, Association of Canadian Community Colleges

Denise Amyot was appointed President and CEO of the Canada Science and Technology Museums Corporation, the Government of Canada institution responsible for engaging Canadians in the past, present, and future of science and technology in Canada, in December 2008. The Corporation and its three museums – the Canada Agriculture and Food Museum, the Canada Aviation and Space Museum,

and the Canada Science and Technology Museum – tell the stories of and demonstrate how Canadian achievements in science, technology and engineering have contributed to the building of Canada.

Ms. Amyot was previously the Senior Vice President, Leadership and Talent Management at the Canada Public Service Agency. In this position, she was responsible for leading and managing leadership development programs and developing policies for employees and executives throughout the Public Service of Canada.

Ms. Amyot has worked both in National Headquarters and the regions in several federal government organizations, including Human Resources Development Canada, National Defence, Natural Resources Canada, Canadian Heritage, and the Public Service Commission. In her three previous roles as Assistant Deputy Minister, she was respectively responsible for corporate management services as well as public affairs and ministerial services and human resources. She has worked extensively in policy and line operations in the context of programs and service delivery, in social, economic, scientific, and cultural areas. Ms. Amyot also worked for a few years with the Government of the Northwest Territories.

Ms. Amyot is the Chair of the Advisory Committee of the Institute for Science, Society and Policy, immediate past¬president of the Institute of Public Administration of Canada, Vice¬President of the Head of Federal Agencies Steering Committee, member of the Board of Governors at Ottawa University, member of the Board of Governors at Algonquin College (and Chair, Governance Committee), member of the Editorial Board of Canadian Government Executive magazine, and member of the Board of Regroupement des gens d'affaires and of the Ottawa Tourism Development. She is the former President of the Association of Professional Executives of the Public Service of Canada and former President of the Communications Community Office.

Ms. Amyot holds a Master's degree in Education and three Bachelor degrees in Biology, in Arts, and in Education. Dedicated to a strong values¬based leadership in the Public Service, she is also passionate about sailing, cross¬country skiing, and networking.

Robert Annan, Vice President Research and Policy, Mitacs

Rob Annan is Vice-President, Research & Policy at Mitacs, a leading Canadian not-for-profit that supports innovation through skills development, research, and collaboration between students, researchers, and industry. His role involves oversight of policy, particularly research and reporting on Canadian innovation, as well as direction for Mitacs' research strategy and review processes.

Prior to joining Mitacs, Rob worked as a consultant to universities, researchers and non-profit agencies for strategic planning and large-scale proposals, and was active as writer on science policy issues in Canada. Rob has a PhD in Biochemistry from McGill University, a BSc in Biology from University of Victoria and a BA in English from Queen's University.

Ian Bird, President and CEO, Community Foundations Canada

Ian Bird joined Community Foundations of Canada in 2011, at a watershed moment in the movement's history.

Community foundations were celebrating the 90th anniversary of The Winnipeg Foundation, Canada's first community foundation; CFC was welcoming its first patron, David Johnston, the Governor General of Canada, and the country was just beginning to think about its sesquicentennial in 2017.

Ian officially took the reins at CFC's 2011 Conference in Vancouver, a momentous occasion where the Governor General shared his vision of a "smart and caring nation" and issued a call to action to community foundations from coast to coast.

CFC's national network includes more than 180 community foundations all of whom help individuals and organizations to invest in building strong and resilient places to live, work, and play.

Under Ian's leadership, community foundations responded to the Governor General's call to service with *Smart & Caring Communities*, a national effort to that will see the movement expand its reach and establish special *Smart & Caring Community Funds* to celebrate Canada's 150th birthday.

A two-time Olympian in field hockey, Ian serves on several volunteer Boards of Directors, including Imagine Canada, Own the Podium, and Canada's Public Policy Forum.

He also sits on the Governor General's Volunteerism and Philanthropy Advisory Committee, and serves as the Canadian representative on the Community Foundation Leadership Team (CFLT), a committee of the Council on Foundations, which provides leadership to community foundation development in the United States.

A well-known champion of using sports to develop resilient and inclusive communities, before joining CFC Ian was the senior leader of the Sport Matters Group, where he was instrumental in the development of large-scale public initiatives including unprecedented public-private community infrastructure investments and tax reforms, new investments to support Canadian athletes, a pan-Canadian municipal sport and physical activity policy framework.

A native of North Vancouver, Ian has also made his home in Alberta and, now, Quebec. He currently works from Ottawa and Kitchener-Waterloo.

Tim Brodhead (Moderator), Senior Fellow, Social Innovation Generation

Tim Brodhead was from 1995 to 2011 President and Chief Executive Officer of The J.W. McConnell Family Foundation, a family foundation based in Montreal. The mission of the Foundation is to create a more resilient society by enhancing inclusion, sustainability, and social innovation.

Prior to joining the Foundation, Tim spent twenty-five years in the field of international development as a volunteer in West Africa and then as founding director of several non-governmental organizations, including ACORD (based in London, now Nairobi) and Inter Pares (Ottawa). He co-authored a book, *Bridges of Hope?* that analyzes the contribution of Canadian non-governmental actors to global development and for five years was Executive Director of the Canadian Council for International Cooperation, a national body representing Canadian NGOs working in international development.

In a voluntary capacity he has served on many boards including the Social Sciences and Humanities Research Council of Canada (SSHRC) and the Calmeadow Foundation. He is a past chair of Philanthropic Foundations Canada, the national organization of Canadian independent foundations, and currently chairs the ETC Group, which addresses the social impact of new technologies, as well as serving as a board member of the Community Foundation of Greater Montreal, Centraide/United Way Montreal, IMAGINE, Knowledge One, the Sauvé Foundation, the Lucie and André Chagnon Foundation, Concordia University and others. He is also involved in the work of Social Innovation Generation (SiG), a collaborative initiative to promote social innovation in Canada, and is an Adjunct Associate Professor at the University of Waterloo.

In 2001, Tim was appointed an Officer of the Order of Canada. In 2002, he was awarded an honourary Doctor of Laws degree by Carleton University, in 2005 by Dalhousie University, and in 2011 by the University of New Brunswick.

Paul Davidson, President, Association of Universities and Colleges of Canada

Paul Davidson has played leadership roles in government, the private sector and the voluntary sector for over 20 years.

He joined AUCC in May 2009 as President and CEO, where he has led a process of organizational renewal and greater member engagement. In addition to increases in research funding, Mr. Davidson has achieved increased resources for campus internationalization and increased attention to issues of access and success for aboriginal students. Mr. Davidson has been named both a "top lobbyist" in Ottawa and a "top foreign policy influencer."

Prior to joining AUCC, Mr. Davidson was the executive director of World University Service of Canada (WUSC) a leading international development agency active on 70 campuses across Canada, and 17 countries overseas.

Mr. Davidson also held senior positions in Canadian book publishing including five years as executive director of the Association of Canadian Publishers. In the early 1990s, Mr. Davidson led the Toronto office of a prominent government relations firm after having served as a political advisor to Ontario's Leader of the Opposition, Treasurer and Deputy Premier.

Mr. Davidson holds an MA from Queen's University where he studied southern African history, and a BA from Trent University, where he was in the first class of the Trent International Program.

Mr. Davidson is married to Elly Vandenberg, and they have three sons.

Chad Gaffield, President, Social Sciences and Humanities Research Council of Canada

Chad Gaffield, one of Canada's foremost historians, has been President of SSHRC since 2006. In this capacity he has helped define a new model of innovation that places understanding about people— human thought and behavior—at the organization's core, and that reaffirms the contributions of social sciences and humanities research to our economy and quality of life.

Gaffield has won many awards for his teaching and research. The University of Ottawa named him Researcher of Year in 1995 and Professor of the Year in 2002. A Fellow of the Royal Society of Canada, he received the society's J.B. Tyrrell Historical Medal in 2004 for his outstanding contribution to the study of Canada. In 2007, the Canadian Association of University Teachers presented him with its Distinguished Academic Award in recognition of excellence in teaching, research and service to the community. In 2011, he was the inaugural winner of the Antonio Zampolli Prize, awarded by the Alliance of Digital Humanities Organizations to recognize a single outstanding output in the digital humanities by a scholar.

Gaffield received his BA and MA from McGill University, and his PhD from the University of Toronto.

Dr. Robert Haché, Vice President Research and Innovation, York University

Dr. Robert Haché is Vice-President Research and Innovation at York University. Prior to that, he served as the associate vice-president research at the University of Calgary, where he was instrumental in moving the university's strategic research priorities forward. He has also held academic appointments in the Department of Cell Biology and Anatomy in the Faculty of Medicine, and in the Department of Biological Sciences in the Faculty of Science at the University of Calgary. A renowned molecular and cellular biologist and biochemist with a substantial record of publications, Dr. Haché has made invaluable contributions to the understanding of how steroid hormone signaling takes place in cells and how cells respond to DNA damaging agents. Dr. Haché holds a BSc (biochemistry) from McGill University and a PhD (biochemistry) from Queen's University. He has received research grants and awards from the Canadian Institute for Health Research (CIHR), National Cancer Institute of Canada (NCIC), National Science and Engineering Research Council (NSERC) and other organizations.

Dr. Budd L. Hall, University of Victoria

Co-Chair of the UNESCO Chair in Community Based Research and Social Responsibility in Higher Education and Professor of Community Development in the School of Public Administration at the University of Victoria. Budd was the founding Director of the University of Victoria Office of Community-based Research and is a Senior Fellow in the Centre for Global Studies at the University of Victoria. Former Dean of the Faculty of Education at the University of Victoria, Budd Hall has served as the Chair of the Adult Education Department for the University of Toronto from 1995-2001 and as Secretary-General of the International Council for Adult Education. Budd has worked in Nigeria, Tanzania, Venezuela, Brazil, Chile, Germany, Thailand, Yemen, Uganda, England, and the United States. He has done both theoretical and practical work for almost 40 years in various aspects of community-based adult education and learning and participatory research. He has served as President, Chair or Vice-President of the Canadian Association for the Study of Adult Education, International Council for Adult Education, Canadian Network for Democratic Learning, the Canadian Commission for UNESCO and the Coady International Institute Advisory Board. He is a member of the International Adult Education Hall of Fame and was selected for the 2005 Canadian Bureau of International Education Innovation in International Education Award. He was granted a honourary Doctorate by St. Francis Xavier University in 2011. His most recent book is "Learning and Education for a Better World: The Role of Social

Movements" by Sense Publishing. He is the husband of Dr. Darlene Clover, father of Dana and Shawn Hall, Grandfather of Quincy Pugh Hall and Ashton Edward Hall. He is also a poet.

Linda Hughes, CEO, United Way of Greater Victoria

Linda Hughes became the CEO of the United Way of Greater Victoria in August of 2010. Her vision for the United Way is for the organization to continue its transformation to an exemplary organization creating positive and recognizable social impact in this community. Her skills in creating high functioning partnerships and collaborations and engaging multiple stakeholders will be used to ensure that the United Way remains strong and relevant in times of change.

Linda comes to this position with many years of leadership experience in the not-for-profit sector and work in provincial government social services. Her career and volunteer work have focused on creating inclusive and supportive communities for at-risk and disadvantaged children, youth and adults. She was the Executive Director of a large child and family serving agency in Calgary and over twelve years led that organization through unprecedented growth. Linda was the recipient of the Alberta Centennial Medal awarded by the Minister of Children's Services for her outstanding contributions to youth. Her work with the provincial government focused on capacity building in the not-for-profit sector and the development of effective and efficient service agencies.

Linda has a Bachelor of Arts and a Master of Education in Administration and Leadership from the Department of Educational Policy Studies from the University of Alberta.

Edward T. Jackson, Carleton Centre for Community Innovation

Edward T. Jackson is Senior Research Fellow at the Carleton Centre for Community Innovation and a faculty member in the School of Public Policy and Administration at Carleton University, where he is cross-appointed to the Norman Paterson School of International Affairs and the Institute of African Studies. Dr. Jackson serves as Principal Investigator of the SSHRC-funded Community First: Impacts of Community Engagement (CFICE) project, an action-research and knowledge-mobilization project on best-practice community-campus partnerships in poverty reduction, community food security, community environmental sustainability, and violence against women. His research and teaching interests include social enterprise, social finance, philanthropy, regional development and foreign aid. Ted Jackson has directed major projects for the Canadian International Development Agency, International Development Research Centre, J. W. McConnell Family Foundation, the Ontario Trillium Foundation, Rockefeller Foundation and World Bank.

Roberta L. Jamieson, President and CEO, Indspire

Roberta L. Jamieson is a Mohawk woman from the Six Nations of the Grand River Territory in Ontario, where she still resides. In November of 2004, she was appointed CEO and President of the National Aboriginal Achievement Foundation.   In February 2012, the Foundation changed its name to Indspire and incorporated its new tag line, "Indigenous Education, Canada's future."

Under Roberta's leadership, Indspire is flourishing.   Bursary and scholarship funding has dramatically increased to over $49 million to 14,000 students, more than doubling since Roberta's 2004 appointment.

She has extended Indspire's career conferences to all regions of Canada. Roberta is leading the development of the Indspire Institute, an online laboratory of learning focused on increasing high school completion rates and K-12 success.

Roberta has enjoyed a distinguished career of "firsts." She was the first First Nations woman to earn a law degree; the first non-parliamentarian appointed an ex-officio member of a House of Commons Committee; the first woman Ombudsman of Ontario; and in December 2001, she was the first woman elected Chief of the Six Nations of the Grand River Territory.

Roberta was also Commissioner of the Indian Commission of Ontario and for ten years, Ombudsman of Ontario.

She has earned numerous awards, including the National Aboriginal Achievement Award (Law and Justice 1998), the Indigenous Bar Association's highest award, Indigenous Peoples Council Award (IPC) and 22 honorary degrees. She has been named three times to the Women's Executive Network's Top 100 list. She is a Member of the Order of Canada.

Marcel Lauzière, President and CEO, Imagine Canada

Marcel Lauzière is the President and CEO of Imagine Canada, a national umbrella for charities and nonprofits in Canada. He has worked in the charitable and non-profit sector as well as in government here in Canada and abroad.

Prior to this appointment to Imagine Canada, he served as Deputy Chief Executive of the Ministry of Social Development in the New Zealand government. He has also served as President of the Canadian Council on Social Development, as Special Advisor to the President of the Social Sciences and Humanities Research Council of Canada and as Founding Executive Director of the Canadian Federation for the Humanities and Social Sciences.

Throughout his career, Marcel has been a volunteer and has served on numerous boards and advisory committees in Canada and internationally including: the Statistics Canada Advisory Committee on Social Conditions; the Coalition of National Voluntary Organizations; the Canadian Center for Philanthropy; and the International Council on Social Welfare. He is currently on the Board of the Public Policy Forum, on the Editorial Board of the Philanthropist and a member of the Accounting Standards Oversight Council (AcSOC), and a member of the Governor General's Advisory Committee on Philanthropy and Volunteerism.

Marcel has a Masters degree in Canadian Social History from the University of Ottawa.

Antonia Maioni, President, Federation for the Humanities and Social Sciences

Antonia Maioni is the President of the Federation for the Humanities and Social Sciences. She is also the Director of the Institute for the Study of Canada at McGill University, where she also holds the positions of Associate Professor of Political Science and William Dawson Scholar. She studied at St. Mary's University and Université Laval, and earned an M.A. from Carleton University's Norman Paterson School of International Affairs and a Ph.D. in political science from Northwestern University. She has taught at the University of Ottawa, and has held visiting appointments at Columbia's Mailman School of Public Health, Harvard's Center for European Studies, the North American Studies Program at Duke University, and the Robert Schuman Centre of the European University Institute.

Professor Maioni has published widely in the fields of Canadian and comparative politics, with a particular focus on public policy. She currently teaches in the Department of Political Science and Canadian Studies at McGill University, and is a member of the International Masters in Health Leadership team in the Desautels Faculty of Management.

A frequent media commentator on Canadian and Quebec politics and public policy, in both English and French, Professor Maioni has been a political analyst with CTV News since 2008. She was named CIBC Scholarin-Residence for the Conference Board of Canada and McGill's Top Newsmaker in 2006. She is a mentor in the Action Canada program for young leaders, the Sauvé Scholars and the Canadian Merit Scholars programs. She sits on the boards of the McCord Museum of Canadian History, the Sacred Heart School of Montreal and the Canadian Health Services Research Foundation, and is a former member of the Institute for Research on Public Policy and the Management Board of the Banff Forum.

Jean-Marc Mangin, Executive Director, Federation for the Humanities and Social Sciences

Jean-Marc Mangin is the Executive Director of the Canadian Federation for the Humanities and Social Sciences, the national voice for more than 85,000 students and scholars from the research and learning communities in these disciplines.

After more than 15 years in the humanitarian ''world'' as a public servant with the UN, international NGOs and the Canadian Government, Mr. Mangin became the executive director of CUSO. As the 2009 Copenhagen climate change summit loomed, Mr. Mangin launched, as its first executive director, the Global Campaign for Climate Action, a cross sector civil society initiative bringing together over 250 international organizations and networks in support of transformational change and rapid action to avoid the worst impacts of climate change.

Mr. Mangin has lived for nearly 10 years in Asia and Africa. Born in Manitoba, raised in Quebec, educated in BC and Ontario, Jean-Marc Mangin holds a M.A. in Political Sciences and Environmental Studies from the University of Toronto.

Donna Morton, Ashoka, Ogunte and Unreasonable Fellow

Donna Morton, Ashoka, Ogunte and Unreasonable fellow, CEO, co-founder of SunDrum – Youth Social Entrepreneurship: Education through Art, Culture and Games is a project of the Centre for Integral Economics. She also co-founded First Power, a B Corporation with a mission to put clean energy, jobs and equity in the hands of first nations and other communities.

Donna has been active in youth empowerment for over 3 decades, including co-founding a youth advocacy organization in 1991 and serving on the board of national and international youth organizations. She has particular skills in social media, communications and sustainability.

She is a life long serial-social entrepreneur; her experience ranges from NGOs to building think tanks, and innovative private companies. She has extensive public speaking experience including 5 TEDx talks over the past 2 years. Her work has been profiled recently in Fast Company, The Guardian, "Act for the Planet", TV series, which aired around the world.

Shauna Sylvester, Executive Director, Simon Fraser University Public Square Project

Shauna Sylvester is a Fellow at the Simon Fraser University Centre for Dialogue and the Executive Director of the SFU Public Square –a signature initiative designed to spark, nurture and restore community connections, and establish SFU as the go-to convener of serious and productive conversations about issues of public concern. Shauna is also the Executive Director of SFU's Carbon Talks a national initiative focused on accelerating the shift to a low carbon economy.

Shauna is a skilled facilitator, a social entrepreneur and a commentator on urban and international issues. Prior to leading SFU Public Square and Carbon Talks, Shauna worked with 15 post-secondary institutions as the Executive Director of Canada's World – a national citizen engagement initiative on foreign policy. She also worked for 10 years as the co-founder and Executive Director of IMPACS – the Institute for Media, Policy and Civil Society, a media and democracy organization that operated in Canada and in conflict and post-conflict zones around the world.

In addition to her international work, Shauna is involved in her community. She is a current board member of Mountain Equipment Cooperative and has served on the boards of Vancity Credit Union, Vancity Capital, the Voluntary Sector Initiative, the BC Assessment Authority and numerous non-profit organizations.

In 2010, Shauna was recognized by The Simons Foundation as a Global Peace Leader, and three years earlier as an SFU Outstanding Alumni. In 2003, she was named one of Canada's Top 40 Under 40 in the Globe and Mail after receiving a similar award from Business in Vancouver Magazine in 2000.

Dr. David Turpin, President, University of Victoria

Dr. David H. Turpin became the sixth president and vice-chancellor of the University of Victoria in 2000.

Under his leadership, the University of Victoria has witnessed remarkable growth in size and stature. Student enrolment has increased, student financial assistance has more than doubled, and sponsored research funding has quadrupled. UVic's quality in research and teaching is reflected in its position in international rankings: UVic is among the top 200 universities in the Times Higher Education's World University Ranking.

Dr. Turpin obtained his PhD in botany and oceanography from the University of British Columbia in 1980. Before joining the University of Victoria, he served as Vice-Principal Academic and Dean of Arts

and Science at Queen's University in Kingston, Ontario. An internationally recognized scholar, Dr. Turpin has been listed as a highly cited researcher by Thomson ISI for his work in the fields of plant biochemistry and physiology. He has received numerous honours and distinctions for his many contributions including the Steacie Fellowship, election to the Royal Society of Canada and membership in the Order of Canada.

Dr. Turpin served as Chair of the Canadian Research Knowledge Network and plays a leadership role in the Association of Universities and Colleges of Canada. He is Vice-Chair of the Board of the World University Services of Canada and also serves on other boards and commissions, including the board of governors of the Business Council of British Columbia. Dr. Turpin is active in events that make a difference in the lives of community members in the region, like the World Partnership Walk and the United Way.

ANNEX 2: BACKROUND NOTES PROVIDED TO PARTICIPANTS

Background

Canada faces an increasingly competitive, global context, one which also requires solving critical social and environmental challenges that risk diminishing the inheritance of future generations. A "smarter, caring Canada" needs to mobilize its intellectual and human resources to meet these challenges.

At Congress 2012, stakeholders convened to discuss the Community-Campus Collaboration Initiative (CCCI), a partnership initially comprising the Social Science and Humanities Research Council (SSHRC), United Way Centraide Canada, and ResearchImpact. This stakeholder meeting followed an original roundtable held in Calgary in May 2011 with the Governor General. The initiative has since expanded to include several additional organizations. Moreover, these discussions have also taken place within the respective umbrella organizations (e.g. at the Association of Universities and Colleges of Canada's April 2013 national meeting in Calgary).

Two key conclusions are emerging from these conversations: the importance of reframing the CCCI around a public good narrative (e.g. a smarter, caring Canada) along with the necessity of making progress on pragmatic issues relevant to both the PSE and community sectors. One such issue is scaling up internships, work-integrated learning and experiential learning in general. For the community sector, they could access and attract much needed talent, intellectual capital (in the form of long term research partnerships) and infrastructure; for PSE institutions, they could strengthen their links and impact with their surrounding communities at a time of rapid changes to curriculum and learning (and pressure to demonstrate relevance); and students would gain much-valued work experience along with exposure to and increased understanding of challenging issues and of a sector pivotal to Canadians' well-being.

Students in the sciences, engineering, business, math and technology currently have much greater access to opportunities for experiential learning than do students in the social science and humanities. Nonetheless, a growing number of graduate and undergraduate students are engaged in research and work experience learning as an integral part of their education.

The state of community organizations in Canada

Community organizations, both not-for-profits and charities, make up a sizeable portion of Canada's workforce and provide ample opportunities for student engagement and workplace experience.

- There are over 161,000 charitable and nonprofit organizations in Canada.

- 85,000 of these are registered charities (recognized by the Canada Revenue Agency).
- The charitable and nonprofit sector contributes about $79B or 7.8% of total Canadian GDP, more than the retail trade industry and close to the value of the mining, oil and gas extraction industry.
- Two million Canadians are employed in the charitable and nonprofit sector, with over 12 million volunteers.

Stark realities also exist for this sector in terms of resources, both staffing and funding, particularly in light of recent economic challenges. According to Imagine Canada, many charity leaders anticipate their organization's financial situation will continue to worsen in the foreseeable future along with an increase in demand.

Existing programs linking campus, community and students

To discuss the scaling up of experiential learning, participants should be aware of existing opportunities. Many programs exist that are supported by all levels of governments, PSE institutions and foundations. At the federal level, examples of existing internship programs include:

Social Sciences and Humanities Research Council

- Building on the experiences of the Community University Research Alliance program, Major Collaborative Research Initiatives, Knowledge Impact in Society grants, and the Strategic Knowledge Clusters program, in 2010 SSHRC expanded support through Partnership Grants and Partnership Development Grants, providing a flexible basis to support emerging and established collaborations involving partners from across sectors in Canada and abroad. As of 2011, some grants now include internships for students with community partners.

Mitacs

- Programs include:
  - Accelerate: students are linked with companies, giving interns the opportunity to transfer their skills from theory to real-world application, while companies gain a competitive advantage by accessing high-quality research expertise. In 2011/12, almost 1,300 research internships occurred at more than 580 companies.
  - Globalink: each year, 250 international students undertake a summer research project under the supervision of a Canadian university faculty member, meet with local entrepreneurs and business leaders and build their professional skills (28 Canadian university partners participated).
  - In 2011-2012, Mitacs partnered with 58 of Canada's research universities (14 at the full partner level, 15 at the associate level and one at the affiliate level, and 27 at the honorary level) and more than 800 companies across Canada.

- Mitacs has piloted internships with not-for-profits; however, at this time, partnerships supported by federal funding are limited to businesses. Non-profit organizations are not eligible to apply for partnerships in most cases.
- MITACS and SSHRC have recently signed an agreement for pre-approval of Partnership Grant projects for purposes of MITACS applications.

Natural Sciences and Engineering Research Council

- CREATE program: facilitates mentoring and training for future Canadian researchers by improving areas such as communication, collaboration and professional skills, as well as providing experience relevant to both academic and non-academic research environments through internships and work placements.
- Applied Research and Development (ARD) grants: provide companies that operate from a Canadian base access to the unique knowledge, expertise and capabilities available at Canadian colleges and to train students in essential technical skills required by companies.
- In 2011-12, over 24,000 college students were engaged in applied research. Although most were involved with private companies, an increasing number of students are working with community organizations as colleges have entered into 338 social innovation partnerships.

Canadian Institutes of Health Research

- Partnerships for Health Systems Improvement: these projects involve collaboration between decision makers and researchers interested in working together to address health system challenges. Partnerships are open to charities and community health organizations. While not targeted towards student work-integrated learning, funding can be allocated towards training.

Community service-learning and community-based research programs

- Many faculty and students are already involved in such programs across the country, albeit with varying degrees of institutional backing.

For discussion:

After short presentations from Marcel Lauzière (Imagine Canada) and Paul Davidson (AUCC), this roundtable will seek to identify tangible recommendations and outcomes on how Canada can move forward. Primary questions to be explored are:

- What current opportunities exist that can easily be increased, adapted or expanded?
- What are the roadblocks to expanding existing programs or implementing new ones? How can we overcome these challenges?
- What steps are needed to improve the benefits for students and community groups around experiential learning mechanisms? How can we ensure long-term benefits for community groups in these programs?

- Resourcing is a consistent and pressing issue for the community sector. In what ways can experiential learning and internships address these resourcing issues? What complementary resources and/or approaches are required? Are there successful examples to build on?